

2025

DuPont Shelter Solutions

SUSTAINABILITY PROGRESS UPDATE



A MESSAGE FROM TIM LACEY AND SHAWN HUNTER



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General Manager,
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Solutions & Corian® Design



SHAWN HUNTER

Global Sustainability Director,
DuPont Performance Building
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To our customers and collaborators,

We are pleased to share our fourth annual sustainability progress update for our construction-focused business unit that delivers building envelope solutions from DuPont Performance Building Solutions and decorative surfaces from Corian® Design.

As we navigate an at times turbulent business environment, one thing that remains clear is that our customers and stakeholders consistently expect strong sustainability performance. In the markets we serve, sustainability isn't optional - it's a prerequisite for doing business.

Within the built environment, our industry accounts for an estimated 34% of global CO₂ emissions. Recent data from the Global Alliance for Buildings and Construction indicates that GHG emissions from global building operations continue to rise, despite ongoing efforts to drive energy efficiency and decarbonization.

With the continuing gap between current emissions and the decarbonization path needed to limit global temperature increase to 1.5°C, the industry and its participants – many of whom are our customers and stakeholders – will continue to face pressure to decarbonize. We can anticipate that this pressure will continue to rise as the impacts of the climate crisis are increasingly felt across the world.

We know that addressing the climate crisis is a long-term issue requiring a long-term strategy. Managing climate-related risk while ensuring competitiveness not only makes good business sense, but we believe it is essential to enabling business success.

In this context of needed climate action, we are thrilled to share the progress delivered through our decarbonization efforts. From 2019 to 2024, we have achieved a 93% reduction in our business Scope 1 & 2 GHG emissions. This is a tremendous achievement for any business, but we are quick to acknowledge that the hard work is only beginning. To get to net zero GHG emissions by 2050, in support of DuPont's Net Zero 2050 Commitment announced last September, unprecedented collaboration and innovation will be required.

Over the past year, we have advanced our climate ambition through refinement of our climate transition plan, where we have outlined decarbonization actions to take in the next five years, and have identified potential strategic levers and choices needed to continue our net-zero journey. We have assigned accountability for product decarbonization in our product lines. We've conducted our first climate scenario risk analysis, which has informed the actions we can take to better position our business for success. Additionally, we have strengthened our business's ability to understand the impact of our decarbonization levers and innovation choices on embodied carbon by working within our technical organization to develop Life Cycle Assessment (LCA) capabilities.

We plan to keep our focus on the destination: a shared vision of reducing whole life carbon of buildings to net-zero, advancing circularity in the industry, and advancing safe and sustainable by design solutions. Innovating and applying building science as if our collective future depends on it remains our aspirational theme.

Thank you for seeking an update on our sustainability progress! We recognize that our stakeholders have a choice in who they partner with. We hope that our unwavering commitment to sustainability gives you a reason for us to be your choice.



SHELTER SOLUTIONS AT A GLANCE

The Shelter Solutions business is comprised of DuPont Performance Building Solutions and Corian® Design.

OUR PURPOSE

To help communities create, protect, and beautify the built environment under a progressive banner of sustainability.



Shelter Solutions is positioned for growth with its innovative products that solve for high-value challenges in key customer segments. Our portfolio of leading brands provide the following value propositions in the commercial, residential, and repair and remodel construction markets.

- Resilient structures that are protected against the elements by science-backed integrated systems
- Sustainable and energy-efficient structures enabled by a robust portfolio of air sealing and insulation solutions
- Durable and comfortable built environments that are sustained throughout the life of a structure
- Visually striking, hygienic, and durable surfaces that meet the varying demands of today's interior design challenges

Shelter Solutions is comprised of 900+ employees 13 manufacturing sites 85+ contract manufacturing sites worldwide



About DuPont Performance Building Solutions

A global innovation leader in the building and construction industry, providing products and materials for all six sides of the building envelope. By developing solutions for managing the air, water, fire and thermal performance of buildings and residences, we enable our customers to build energy-efficient, resilient, and durable shelters. Backed by unmatched industry insight, building knowledge, and technical support, as well as world-class brands such as Styrofoam™, Tyvek®, and Great Stuff™, our products and services portfolio enables customers to focus on what they do best, no matter where and how they choose to build. To learn more about DuPont Performance Building Solutions: click here.

About Corian® Design

Corian® Design creates, manufactures, and markets advanced materials, products, and solutions that inspire transformation in interior design and architecture around the globe. With the exceptional design freedom of Corian® Solid Surface and the breathtaking elegance of Corian® Quartz, our continually evolving global portfolio is tailored to spark your imagination and elevate your designs to new heights. Our versatile materials empower designers with the ability to bend, twist, and mold into stunning 2D and 3D shapes, all while delivering hygienic, durable, and virtually seamless surfaces that meet the highest standards of performance and beauty. To learn more about Corian® Design: click here.



SHELTER SOLUTIONS

OUR PLANET IS OUR "HOME," AND THERE IS NO PLACE LIKE IT.

We focus on working with the industry to deliver innovative solutions that protect our planet by driving whole life carbon of buildings to net zero, increasing circularity of materials, and utilizing chemistries that are safe and sustainable by design to realize our shared vision of a sustainable "home" where current and future generations can thrive.

Advancing DuPont's 2030 Sustainability Goals

Goals are crafted in support of our vision for the built environment and inspired by <u>DuPont's 2030</u> Sustainability Goals.



Check Out DuPont's 2025 Sustainability Report

Inclusive of DuPont's detailed sustainability disclosures.

2030 SUSTAINABILITY GOALS



ACTING ON CLIMATE

We will reduce Scope 1 and 2 GHG emissions from DuPont Performance Building Solutions and Corian® Design operations by 75% from a 2019 baseline.



ENABLING THE CIRCULAR ECONOMY

We will advance the circular economy in the building industry through innovation in materials and business models, collaboration, and end-of-life plans that eliminate and up-cycle waste across the product life cycle.



DELIVERING SOLUTIONS FOR GLOBAL CHALLENGES

We will deliver innovative construction solutions that enable the energy efficiency, weatherization, and fire resiliency of buildings, while improving the productivity and quality of the installation.



SAFE AND SUSTAINABLE BY DESIGN

We will collaborate with our customers and key partners to bring green chemistry innovations to the market and will drive continued reduction in the presence of substances of concern in our portfolio.



BUILDING THRIVING COMMUNITIES

We will strengthen families and empower the next generation through fostering inclusivity, partnerships, and employee volunteerism globally.





DELIVERING SOLUTIONSFOR GLOBAL CHALLENGES

GOAL

We will deliver innovative construction solutions that enable the energy efficiency, weatherization, and fire resiliency of buildings, while improving the productivity and quality of the installation.

GOAL PROGRESS

- Launched two new products that deliver energy efficiency: Great Stuff™ Wide Spray Foam Sealant and Tyvek® Protec™ Peel and Stick Underlayment.
- Published an Environmental Product Declaration (EPD) for the ArmorWall™ system, the first Magnesium Oxide (MgO) insulated sheathing to offer an EPD.
- Received multiple sustainable innovation awards for delivering sustainable solutions to the marketplace.
- Increased the impact of the Shelter Sustainability Network through engaging, cross-functional conversations aimed at enhancing our ability to advance sustainable innovation.

OUR APPROACH TO SUSTAINABLE INNOVATION



COLLABORATE

with our customers to deliver sustainable innovation at scale



LEARN

faster than the market is changing



APPLY

Life Cycle Assessment (LCA) and product sustainability assessment to inform innovation decisions



DELIVER

our Sustainable and Productive Construction innovation platform

Sustainable and Productive Construction Innovation Platform

Advancing sustainability in the built environment requires innovative solutions that help drive whole life carbon of buildings to net zero, increase circularity of materials, and utilize safe and sustainable chemistry, to realize our shared vision for the built environment. Together, our novel solutions and field technical support enable integrated air, water and thermal performance within building envelope offerings to drive energy efficiency, durability and fire resiliency, alongside more productive high-quality installations.

Customer Innovation and Sustainability Challenges We're Addressing:



ENERGY EFFICIENCY AND WEATHERIZATION

Green House Gas (GHG) emissions from buildings must be reduced 50% by 2030 to avoid the worst impacts of the climate crisis. Building codes require greater energy efficiency, and our customers are looking for thermal insulation and air sealing solutions to meet these codes and advance their own decarbonization goals.



DURABILITY AND FIRE RESILIENCE

Climate change is leading to higher levels of precipitation and more extreme weather events. As a result, customers are demanding fire and flood resistant building materials.² To meet this need, we are developing novel building materials that can meet high-performance fire standards and improve the weatherization of the building envelope.



MORE PRODUCTIVE AND HIGHER QUALITY INSTALLATIONS

The construction industry is facing a shrinking labor force.³ As a result, the industry is seeking products that require less field labor to install. To meet this need, we are working to provide integrated functionality for building envelope wall systems to improve the ease and quality of installations for new construction and growing renovation markets.



ADVANCING SUSTAINABILITY IN THE BUILT ENVIRONMENT

As we invest in this innovation platform, we will collaborate with our customers and the industry to deliver creative solutions that help drive whole life carbon of buildings to net zero, increase circularity of materials, and utilize safer chemistries, to realize our shared vision of sustainability within the built environment.

NEW PRODUCT

DuPont Launches GreatStuff™ Wide Spray Foam Sealant to Enhance Home Energy Efficiency

2024 brought the launch of Great Stuff™ Wide Spray Foam Sealant, a one-component foam sealant developed to enhance home energy efficiency. Great Stuff™ Wide Spray allows users to air seal areas of the home that are challenging to address with traditional bead foam. Tightly sealing a home



can lead to an average reduction in heating and cooling costs of 15% for the typical existing home in the U.S. Given that heating and cooling account for 55% of average home energy use coupled with the fact that average household energy costs have increased by 26% since 2001, these savings can accumulate considerably while also improving a home's comfort.

Great Stuff™ Wide Spray is a versatile foam sealant that expands up to one inch to provide a durable, weather-resistant seal that effectively targets larger gaps and hard-to-reach areas. Designed with user convenience in mind, our innovative formula eliminates the need for complex setup, mixing, coveralls, and respirators, enabling users to complete sealing projects with ease.



https://www.wbcsd.org/built-environment-market-transformation-action-agenda/

² https://wmo.int/sites/default/files/2025-03/WMO-1368-2024_en.pdf



Tyvek® Trifecta™ recognized with the 2025 Gold Edison Award for its high-performance

In 2023, Tyvek® Trifecta™ was launched as a noncombustible breather membrane designed to improve building safety and performance in fire, air, and water management. Engineered to meet the UK's stringent fire safety standards, Tyvek® Trifecta™ achieves an impressive A2 fire classification, setting a new benchmark in fire protection that significantly exceeds current regulations, where membranes are required to meet at least Class B.

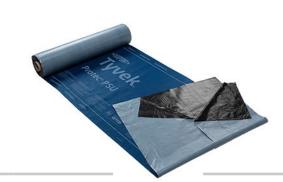
The innovative design and outstanding performance of Tyvek® Trifecta™ have not gone unnoticed. In recognition of its transformative impact on the construction industry, Tyvek® Trifecta™ was honored with the 2025 Gold Edison Award in the High-Performance Engineering Materials category. This accolade underscores the product's role as a game-changer in construction safety and reinforces DuPont's commitment to delivering solutions rooted in sustainable innovation.

NEW PRODUCT

DuPont Launches Tyvek® Protec™ PSU Peel and Stick Underlayment to Safeguard Roofs and Drive Energy Savings

With traditional roofing materials, fasteners can compromise the integrity of roofs leaving small holes that allow heat to escape during the winter and seep in during the summer. These penetrations not only risk water or moisture damage but can also inflate energy bills.

Launched in 2024, Tyvek® Protec™ PSU Peel and Stick Underlayment is a self-adhering roofing solution that protects key areas of roofs with exceptional temperature and UV resistance, all while simplifying the application. Designed to adhere directly to the roof, Tyvek® Protec™ PSU creates a strong, airtight seal without the need for nails or stapes, effectively preventing air leakage that can drive up heating and cooling expenses.



ArmorWall™ System becomes the first Magnesium Oxide (MgO) Insulation to offer an EPD

We are pleased to announce the recent release of a new Environmental Product Declaration (EPD) for our innovative DuPont™ ArmorWall™ System. Since its introduction in 2022, ArmorWall™ has set a new standard as a 5-in-1 firerated structural insulated sheathing (SIS) that integrates insulation, air and water resistance, structural strength, and fire protection into a single, efficient wall system.

This EPD supports ArmorWall™ customers who seek to measure and manage the embodied carbon and whole life carbon of their builds. The embodied carbon reported in the EPD reflects our use of Renewable Energy Certificates (RECs) to cover electricity consumption at our production facility. We are proud to note that ArmorWall™ is the first Magnesium Oxide (MgO) insulation solution to offer an EPD.

For LEED certification seekers, the ArmorWall™ EPD can help fulfill requirements for Environmental Product Declarations and Material Ingredients credits under the LEED v4 and v4.1 systems. Additionally, it contributes to the Quantify and Assess Embodied Carbon prerequisite and the Reduce Embodied Carbon credit under the LEED v5 rating system.



ArmorWall product page | ArmorWall EPD







2023 ACC Sustainability Leadership Award

Environmental Protection Category-Styrofoam™ Brand XPS Insulation

GREEN BUILDER SUSTAINABLE 2024

2023 Green Builder Media Eco Leader Award



2023 R&D 100 Award

DuPont™ Styrofoam™ Brand Plazamate™ XR Extruded Foam Insulation

DuPont™ Styrofoam™ Brand Plazamate™ XR XPS

2024 R&D 100 Award

DuPont™ Tyvek® Trifecta™







2025 Gold Edison Award

Recognizing Excellence in Sustainable Innovation: Employee Impact



DuPont's **Lisa Massaro-Kustuch,** Global Advocacy & Product Stewardship Manager, awarded <u>2024 Distinguished Leadership</u> <u>Award</u> by The Center for Polyurethane Innovation (CPI)

The CPI created the Distinguished Leadership Award to honor individuals who have demonstrated exceptional leadership and furthered both the objectives of CPI and the interests of the industry.



DuPont's **Dr. Stephane Costeux,** Senior Laureate, awarded the SPE TPM&F 2025 Outstanding Achievement Award from the Thermoplastic Materials & Foams Division (TPM&F) of the Society of Plastics Engineers (SPE).

This recognition honors individuals who have significantly advanced the scientific and industrial impact of polymeric materials and foams.



DuPont's **Dr. Wenyi Huang,** Principal Research Scientist, was <u>named a Fellow</u> by Society of Plastics Engineers' (SPE).

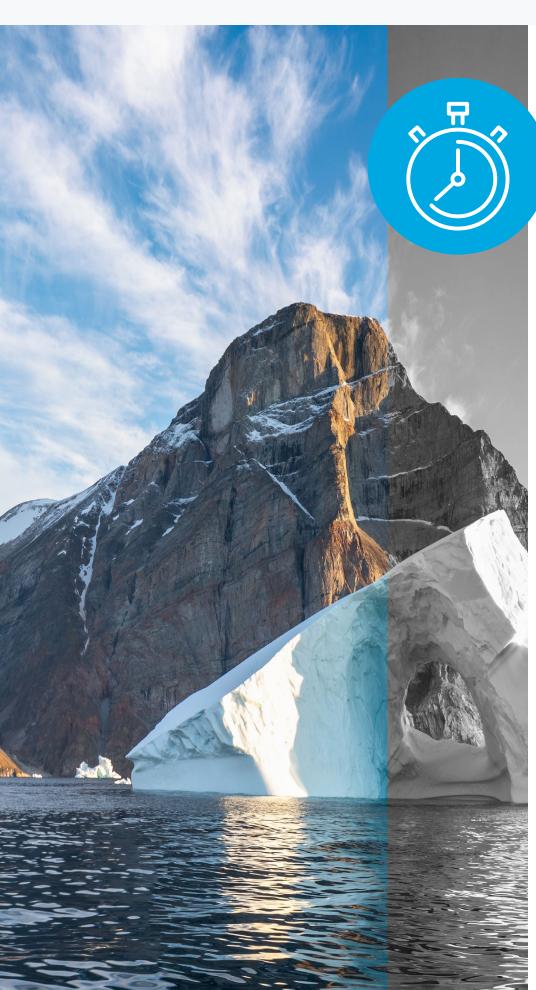
The Fellow of Society program honors SPE members for their outstanding contributions in the field of plastics engineering, science/technology, or in the management of such activities.



Shelter Sustainability Network Continues to Spur Collaboration and Innovation

Sustainability isn't just a goal; it's a movement powered by the passion and expertise of our colleagues. Recognizing that our most valuable resource is our people, we launched the "Shelter Sustainability Network" (SSN), a vibrant forum for employees to continuously learn from one another and drive meaningful change. Five years strong, the SSN enables an ongoing dialogue that fosters market-back learning and empowers members to share best practices for advancing sustainability. This collaborative platform encourages cross-pollination of ideas across various market segments, allowing us to leverage diverse sustainability approaches that enhance our strategies, innovation projects, and operations. Through these discussions, we've identified business best practices that informed innovation toolkits being used by our teams to further advance sustainability in their work and to amplify our colleagues' passion of making sustainability happen at scale.





ACTING ON **CLIMATE**

GOAL

We will reduce Scope 1 and 2 GHG emissions from DuPont Performance Building Solutions and Corian® Design operations by 75% from a 2019 baseline.

GOAL PROGRESS



Achieved a 93% reduction in Shelter Solutions Scope 1&2 GHG emissions from operations from 2019 to 2024.

Achieved a 7% reduction in the embodied carbon of Tyvek® HomeWrap® and advanced the capability to lower embodied carbon further through renewable feedstocks.

Partnered with Beazer Homes to showcase energy efficient homebuilding through the VISION House Las Vegas project.

Delivered significant embodied carbon reductions of Froth-Pak™ Foam Insulation and Sealant and Styrofoam™ Brand Insulation through award-winning blowing agent innovation.



OUR APPROACH TO ACTING ON CLIMATE



INNOVATE

to reduce embodied carbon of our products



REDUCE

GHG emissions from our operations



PARTNER

with suppliers to find low-embodied carbon raw materials



EXPLORE

biobased, recycled, and attributed options to reduce embodied carbon



ADOPT

a whole life carbon framework to inform decarbonization of buildings



ADVOCATE

for energy efficiency policy and market transformation needed to decarbonize the built environment

Expanding our Climate Ambition: DuPont's Commitment to Net-Zero Carbon Emissions

Since establishing DuPont's Acting on Climate Goal, we have achieved significant progress reducing GHG emissions. In 2024, at the company level we achieved a 66% reduction of Scope 1 and 2 GHG emissions from a 2019 baseline, and a 60% reduction in Scope 1, Categories 1 and 12, from a 2020 baseline.

With this progress, which exceeds DuPont's science-based 2030 targets, in 2024 we proudly announced our commitment to achieve net-zero carbon emissions by 2050. As part of the commitment, DuPont will work to set long-term, net zero targets in line with the SBTi criteria and recommendations.

DuPont company-level Acting on Climate goal progress through 2024

66%

reduction of scopes 1 and 2 emissions from the 2019 baseline, exceeding our 2030 goal for the second consecutive year.

60%

reduction of Scope 3 emissions from purchased goods and services and end-of-life of sold products from the 2020 baseline, continuing to surpass our 2030 goal of 25% reduction.

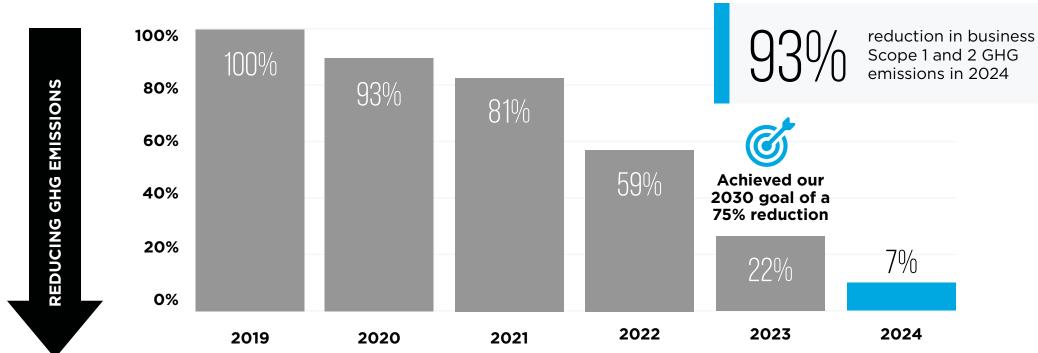


Check Out DuPont's 2025
Sustainability Report

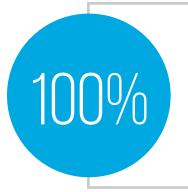
On the Road to Net-Zero Carbon Emissions

We are proud to announce a remarkable achievement - a 93% reduction in business Scope 1 and 2 GHG emissions, from a 2019 baseline, further eclipsing our 2030 goal, which we first surpassed in 2023. This reduction was made possible by completing the conversion to low-GWP blowing agent technology in our Styrofoam™ Brand XPS Insulation and Froth-Pak™ Spray Foam Insulation & Sealant product lines. As a reputable industry leader, we remain committed to ensuring that our business is at the forefront of acting on climate. We will continue to find new ways to decarbonize our product lines and the built environment, advancing our climate transition plan and using our LCA insights to pursue meaningful reductions in embodied carbon.

SHELTER SOLUTIONS PROGRESS AGAINST 2030 GOAL



This data reflects Scope 1 and 2 (location-based) emissions from DuPont manufacturing operations for Performance Building Solutions and Corian® Portfolios.



of the electricity used to make our products in our North American operations comes from renewable energy sources.

We have used renewable energy certificates (RECs) since 2016 for select brands. Starting in 2020, we have covered in-house manufacturing for all brands in North America including Styrofoam™, Tyvek®, Thermax™, Great Stuff™, Froth-Pak™, Corian® Solid Surface & Corian® Quartz. Since 2023, we have utilized a Virtual Power Purchase Agreement (VPPA) reinforcing our commitment to Net Zero and decarbonization.



Commitment to Decarbonization

The built environment has a significant role to play in addressing the climate crisis, including driving all buildings to net-zero whole life carbon by 2050. As our industry works together to deliver the bold decarbonization solutions needed to reduce GHG emissions in alignment with the 1.5°C limit set by the Paris Agreement, DuPont Performance Building Solutions & Corian® Design are committed to reducing the embodied carbon of our products through innovation and collaboration. Through our efforts to partner with our customers, suppliers, and stakeholders, we seek to drive climate action that helps secure a livable future for all.

We recognize our stakeholders' needs for product transparency information and are committed to providing embodied carbon and other Life Cycle Assessment (LCA)-based information through Environmental Product Declarations (EPDs) for our products. As we maintain and expand our portfolio of EPDs, we will continue to evolve our EPD efforts to address the needs of our stakeholders.



Reducing the Embodied Carbon of Tyvek® HomeWrap®

To support our customers' growing efforts to measure and manage the embodied carbon of their builds, we are innovating to decarbonize our portfolio, including our Tyvek® HomeWrap®. In 2022 we announced that all Tyvek® products will be produced using renewable electricity in our operations, achieved by annually purchasing renewable energy certificates (RECs) to match the electricity consumed in DuPont's operations. This year, we published an updated EPD for our Tyvek® wrap products in North America, which demonstrated that the application of RECs has led to roughly a 7% decrease in embodied carbon of the product.

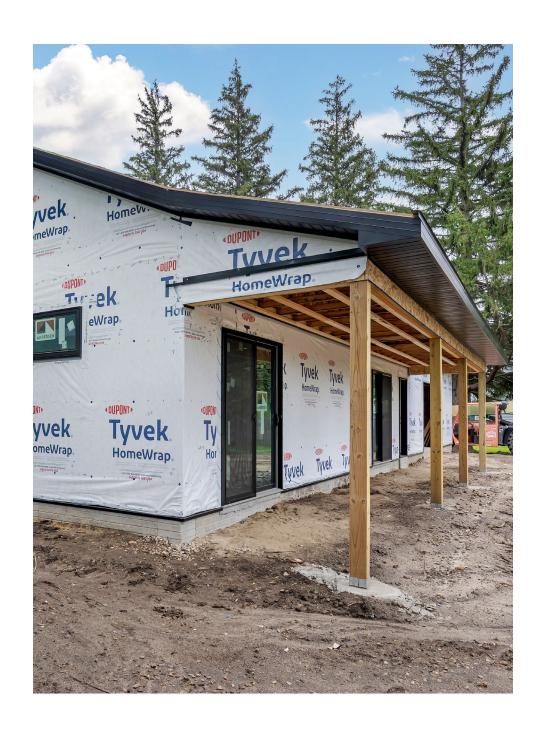
To continue reducing the embodied carbon of Tyvek®, we have achieved ISCC PLUS certification for our Tyvek® manufacturing plant in Richmond, Virginia and in Luxembourg. This certification enables the use of raw materials derived from renewable and recycled sources through a verified mass balance approach. Implementation of ISCC PLUS helps enable the gradual replacement of fossil fuel-based raw materials to achieve lower embodied carbon for Tyvek® products.

With the successful launch of Tyvek® with Renewable Attribution in the healthcare market, we are exploring the opportunity to bring this solution to the construction market for our customers who may be interested in a low embodied carbon homewrap. If you are interested in discussing this exciting opportunity, please contact us here Contact Us | Performance Building Solutions or reach out to your DuPont contact!



IMPROVED CARBON FOOTPRINT

Made using certified renewable raw materials, Tyvek® with Renewable Atrribution is designed to help significantly reduce CO₂e emissions.







Decarbonizing the Styrofoam™ Brand XPS Insulation Portfolio

For over a decade, XPS insulation utilized HFC blowing agents to achieve necessary properties like density and thermal insulation, However, HFCs are potent greenhouse gases. To advance product decarbonization, our R&D team developed a low-embodied carbon Styrofoam™ Brand Insulation that significantly reduces GHG emissions throughout its life cycle.

As a Result:

94%

reduction in embodied carbon from our low-GWP Styrofoam™ Brand XPS Insulation

Expanding our EPD Portfolio

As the need for Environmental Product Declarations (EPDs) continues to grow in the built environment, we are committed to providing embodied carbon and other LCA-based information through EPDs for our products. We have recently published new EPDs that renew and expand our EPD portfolio:







<u>ArmorWall™ Plus Systems</u>



<u>Great Stuff™ Pro Insulating</u> Foam Sealants

These EPDs add to our current portfolio of EPDs that include Styrofoam™ Brand XPS Insulation, Thermax™ Products, Corian® Design Solid Surface, Corian® Design Quartz, multiple Tyvek® styles in Europe, and Froth-Pak™ Low GWP Insulation and Sealant.

Our Third-Party verified EPDs can be found at UL spot (<u>SPOT - Sustainable Product Database</u>) and at IBU (<u>Published EPDs | Institut Bauen und Umwelt e.V.</u>).



Collaborating with Beazer Homes on their Zero Energy Ready Homes goal

The <u>VISION House Las Vegas</u> project, in partnership with Green Builder Media, serves as a groundbreaking showcase of Beazer's dedication to achieving an ambitious goal: their standing as America's #1 energy efficient homebuilder.¹ The project features deconstructed, baseline, and upgraded model homes that spotlight the technologies behind the walls, each built to the standards of the U.S. Department of Energy Zero Energy Ready Home™ (ZERH) program.

More than just a construction project, the VISION House represents a collaborative initiative where Beazer, enabled by DuPont's Tyvek® weatherization solutions, is pushing the boundaries of innovation and energy efficiency, shaping the future of sustainable building practices.



Alan Merrill
CEO,
Beazer

"

At Beazer Homes, our vision is to build homes and communities that inspire sustainable and healthy living. We know how important it is to get the building science right, and to achieve a very tight envelope that keeps water out and air in—construction that leads to the comfort and low energy bills that our homebuyers enjoy. We're grateful for DuPont's partnership and great products like Tyvek® HomeWrap that help us continue to raise the bar and prove that it is possible to build energy efficient homes at scale."

Through this initiative, Beazer is not only reinforcing its leadership in the industry but also demonstrating the power of partnerships in pursuing sustainability. DuPont is thrilled to contribute its cutting-edge Tyvek® weatherization products to the VISION House Las Vegas, playing an enabling role in delivering the energy efficiency needed to support Beazer's Zero Energy Ready Homes goal.



Desert Comfort Experience Home - Scottsdale, Arizona

Builder: <u>A Finer Touch Construction, Scottsdale</u>

In the unforgiving climate of the Sonoran Desert, A Finer Touch Construction partnered with DuPont to create a home where energy efficiency meets aesthetic sophistication. The Desert Comfort Experience Home is a net-zero energy custom build that prioritizes air sealing, thermal performance, and durability using Tyvek® HomeWrap® and Styrofoam™ Brand XPS Insulation. The project is the brainchild, and now the personal home, of Mark LaLiberte, a renowned building science expert and co-founder and president of Construction Instruction, a consultancy and training facility based in Denver.



The desert demands durability. DuPont products helped us design for the extremes while delivering everyday comfort."

Mark LaLiberte

Co-Founder and President, Construction Instruction



Panorama Idea Home - Breckenridge, Colorado

Builder: Thrive Home Builders

This all-electric, net-zero mountain retreat demonstrates that luxury and sustainability can thrive even in Colorado's alpine climate. Thrive Home Builders utilized Tyvek® DrainWrap™, FlexWrap™, and Flashing, as well as Styrofoam™ Brand XPS Insulation to ensure energy performance and occupant comfort in a location where winter temperatures regularly dip below zero.



When it comes to trying to reduce carbon, every building product you bring to the jobsite is important. You have to evaluate each component and then decide which ones will get you to the goal for lowering the carbon footprint, but also keep the performance and durability of the house in mind."

Gene Myers

Founder and Sustainability Chief Officer, Thrive Home Builders



ZEN Livingston Project - Calgary, Alberta

Builder: <u>Avalon Master Builder</u>

ZEN Livingston is a pioneering multi-family community with both Net Zero Ready and Net Zero Energy townhomes—showcasing Avalon's leadership in sustainable housing. Their comprehensive building envelope includes Tyvek® HomeWrap®, FlexWrap™, FlexWrap™ EZ, Flashing Tape, Tyvek® Tape, and Styrofoam™ Brand Cladmate™ CM20 XPS Insulation.



Our goal is to make Net Zero the norm, not the exception. DuPont products allow us to scale energy performance across every unit."

Chris Williams

VP of Innovation, Avalon Master Builder





SAFE & SUSTAINABLE BY DESIGN

GOAL

We will collaborate with our customers and key partners to bring green chemistry innovations to the market and will drive continued reduction in the presence of substances of concern (SoCs) in our portfolio.

GOAL PROGRESS

- Reformulated Froth-Pak™ to remove brominated substances from the formulation, demonstrating leadership in sustainable chemistry and anticipating evolving European regulatory requirements.
- Initiated a collaboration with Oak Ridge National Laboratory to develop a biobased, isocyanate-free spray foam insulation product.
- Continued to advance our commitment to bring green chemistry innovations to the market with the reformulation of Thermax™ NH.
- Advanced our pipeline of innovation projects addressing substances of concern.

OUR APPROACH TO INNOVATING GREEN CHEMISTRY



DRIVE

opportunities to avoid or eliminate substances of concern in our portfolio



APPLY

green chemistry principles when designing new products and processes



ENGAGE

product stewardship team and conduct Product Stewardship Reviews throughout the innovation process



PROVIDE

product transparency documentation and certification

Reformulating FrothPak™ to Remove Brominated Substances

This year, we introduced our latest safe and sustainable by design innovation: a reformulation of Froth-Pak™ low pressure two-component spray foam system made without brominated substances, which continue to face regulatory scrutiny in the European market. This innovation has delivered a new formulation of Froth-Pak™ for the European market that maintains expected performance for insulation and sealing applications, while achieving removal of bromine-containing ingredients that were included in earlier formulations.

With a Euroclass E classification for reaction to fire in line with the EN 13501-1 standard, the FrothPak™ system sets a new benchmark for safety. Our innovation team applied the Six Sigma Design-of-Experiments methodology to identify a successful formulation that continues to meet customer and performance expectations while demonstrating our commitment to developing green chemistry solutions for the construction industry.



Advancing Green Chemistry through Our Innovation Pipeline

As a strategic priority we are conducting research that will advance our green chemistry vision. As of 2025, we have a robust pipeline of 11 innovation projects that seek to advance our goal to reduce, eliminate, or avoid substances of concern (SoCs) from products in our portfolio. In addition to these defined projects, we have multiple additional concepts under evaluation, and we regularly apply early-stage hazard and SoC screening to inform development of our products and formulations. Our project teams continue to advance these efforts, and we look forward to building on our previous green chemistry successes that include the BLUEDGE™ Polymeric Flame Retardant, low GWP Styrofoam™ Brand XPS Insulation, low GWP Froth-Pak™ Spray Foam, and Thermax™ NH innovations.

Collaborating with Oak Ridge National Laboratory to Develop Isocyanate-Free Alternative Spray Foam

As we continue to develop new innovative materials for the low-pressure spray foam market, we are committed to using chemicals that are safer by design from the very early stages. Our collaboration with Oak Ridge National Laboratory (ORNL) on a Department of Energy (DoE) funded project, under the 2023 Technology Commercialization Fund Lab Call, exemplifies this commitment. This DoE project funding aims to reduce the embodied carbon of materials and processes, as well as enhance the energy efficiency of buildings across residential, commercial, and industrial settings.

DuPont will help ORNL identify and overcome commercialization barriers associated with the lab's biobased spray foam insulation, which is an isocyanate-free alternative to the technology available today. With a funding award of \$1 million, DuPont is providing in-kind support focused on developing building materials based on green chemistry with reduced embodied carbon.

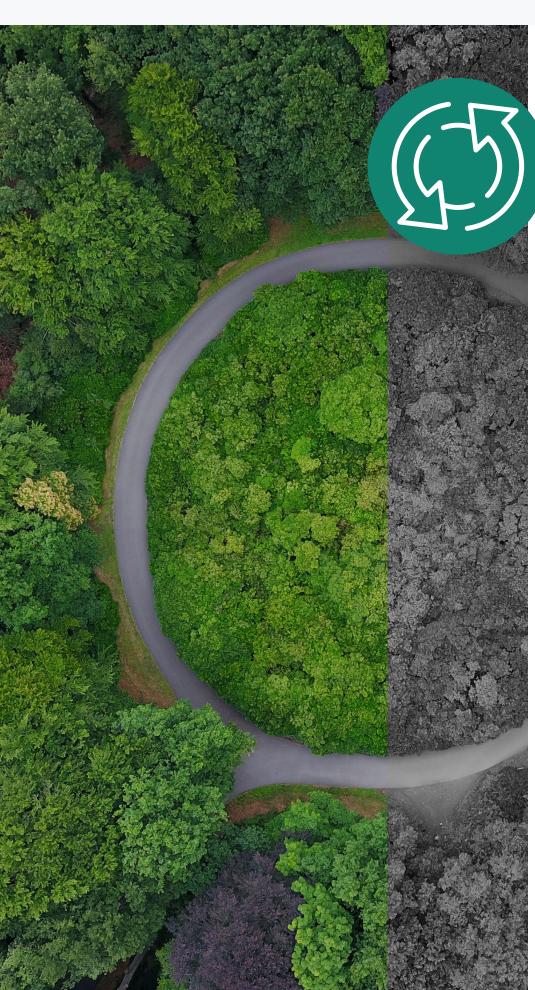


Driving Impact with the Reformulation of Thermax™ Polyisocyanurate Insulation

We reformulated Thermax™ polyisocyanurate (polyiso) insulation to intentionally remove halogenated substances. We were the first Class-A polyiso sheathing manufacturer to phase out the halogenated flame retardants commonly used in building insulation polyiso foams while continuing to meet stringent wall building code requirements. The resulting Thermax™ Non-Halogen (NH) Series products represent the first polyiso, Class-A, non-halogen products in the North American above-grade commercial wall systems market.

This innovation advances our commitment to bring green chemistry innovations to the market and drive continued reduction in the presence of priority substances in our portfolio. The Thermax™ NH Series has achieved Living Building Challenge (LBC) Red List Approved certification under the Declare label, meaning 99% of the ingredients present and disclosed in the final product do not contain any Red List chemicals. The reformulated product line was also announced as a finalist for the 2022 CPI Polyurethane Innovation Award.





ENABLING THE CIRCULAR ECONOMY

GOAL

We will continue to advance the circular economy in the building industry through innovation in materials and business models, collaboration, and end-of-life plans that eliminate and upcycle waste across the product life cycle.

GOAL PROGRESS

- Added eight new Scientific Certification Systems (SCS)-verified recycled content colors to our Corian® Solid Surface portfolio.
- Continued the fabricator scrap take-back program for Corian® Solid Surface fabricators, which has recycled more than 60,000 pounds of Solid Surface scrap since its launch in 2023.
- Celebrated ten years of maintaining UL Environment certification for recycled content in Styrofoam™ Brand XPS Insulation and New Corian® Colors.

OUR APPROACH TO ENABLING THE CIRCULAR ECONOMY



INNOVATE

to incorporate circular materials into our products



RECOVER

waste material to be recycled in our operations and upcycled from across the product life cycle



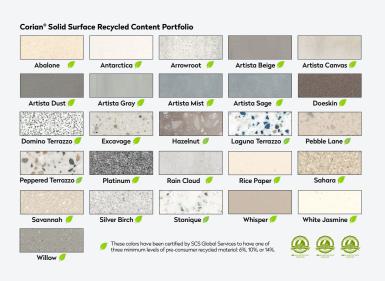
DESIGN

circular products to facilitate end-of-life recovery

Expanding our portfolio of recycled content through the new colors of Corian® Solid Surface

As we redefine design with breathtaking aesthetics that inspire creativity and innovation, our commitment to sustainability remains at the forefront of our mission. This year, we introduced eight new Corian® Solid Surface aesthetics, each containing 6-14% recycled content, certified by SCS Global Services. This expansion adds to our existing portfolio of aesthetics containing recycled content, reinforcing our dedication to reducing waste and embracing a circular economy.

By integrating post-consumer and post-industrial recycled materials, we empower designers not only to create stunning environments but also to make environmentally responsible choices. Together, we're transforming the world of design, ensuring that our projects contribute to a more sustainable future while capturing the imagination and elevating the spaces where we live, work and play.





Fab Scrap Take-Back Program Reduces Waste and Avoids Emissions

Fab Scrap Take-Back Program Reduces Waste and Avoids Emissions To reduce value chain waste associated with our Corian® Solid Surface products, we continue to expand our fabricator take-back program, which allows Corian® Solid Surface fabricators who purchase, cut, and design with Corian® Solid Surface to send their scraps back to be recycled into new Corian® products at no cost to them. Since the program launched in 2023, over 64,000 pounds of scrap was recycled, successfully avoiding approximately 30 to 50 metric tons of CO₂e emissions each year. Fabricators each saved upwards of \$1,000 in landfill costs each year as a result of this program.

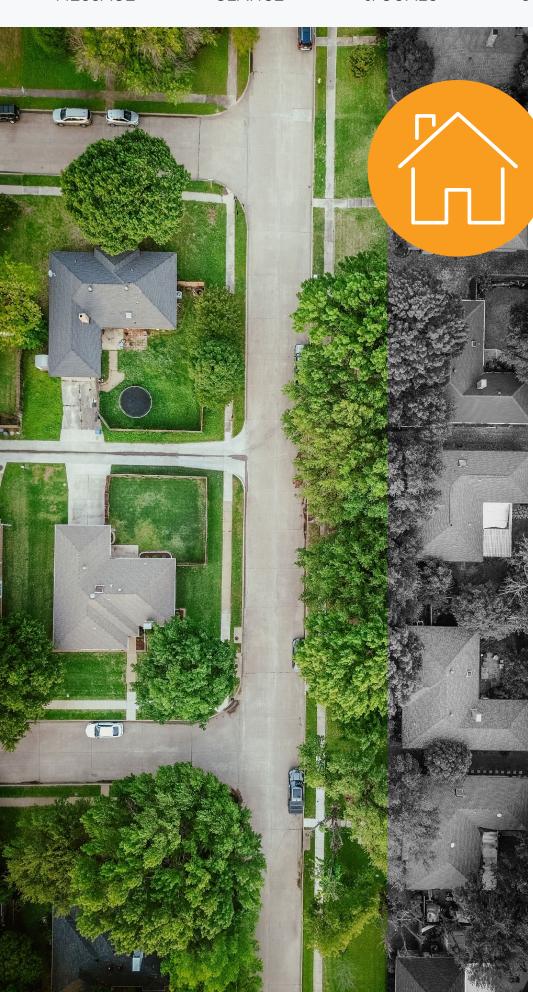
Using this reclaimed material, DuPont can develop and produce <u>Corian® Solid Surface</u> products with higher recycled content through the inclusion of post-consumer waste. In turn, these products help our customers meet the recycled content requirements of the Sourcing of Raw Materials credit in their pursuit of LEED certification.

Maintaining Recycled Content in Styrofoam™ Brand XPS Insulation

In the ongoing journey to advance sustainable buildings, we recognize the importance of recycled content in enhancing circularity. Styrofoam™ Brand XPS Insulation is celebrating 10 years of incorporating an average of 20% pre-consumer recycled content, certified by UL Environment. This certification verifies that our product not only incorporates recycled materials but also adheres to environmental standards.







BUILDING THRIVING COMMUNITIES

GOAL

We will work to build communities, strengthen families, and empower the next generation across the globe.

GOAL PROGRESS

Contributed 1,129 volunteer hours and over \$45,000 in cash donations to support non-profits in employees' local communities, over \$53,000 in donated products to enable students, schools and other non-profits around the globe.

Volunteered at The Home Depot Foundation's Veteran Build which creates a safe, comfortable, and accessible space for residents.

Partnered with Little Forks Conservancy and Chippewa Nature Center to support planting 1,700 new native trees and shrubs and removing harmful invasive species to revive local biodiversity in Midland County, Michigan.

Collaborated with Panekyo to assist with earthquake recovery efforts in Nanao, Japan.

Expanded partnership with Habitat for Humanity International to 51 Habitat affiliates across the globe and continued to support families seeking homeownership.

OUR APPROACH TO BUILDING THRIVING COMMUNITIES



BUILD

communities by leveraging our partnership with Habitat for Humanity International to deliver more affordable housing



STRENGTHEN

families by helping provide basic needs through community impact drives



EMPOWER

the next generation through volunteerism and engagement with schools and STEAM (Science, Technology, Engineering, Arts, and Mathematics) programs

DuPont Supports Veterans Through The Home Depot Foundation Building Project

Members of our team volunteered on The Home Depot Foundation's Veteran Build project in Arizona. This build project sought to upgrade facilities at a state veterans' home, helping to create a safe, comfortable, and accessible space for residents. This initiative underscores our shared commitment to serving those who have bravely defended our country.

The Home Depot Foundation is dedicated to improving the lives of veterans and their families by focusing on housing and supporting community development initiatives. By working together on projects like the Veteran Build, DuPont and The Home Depot Foundation empower veterans and help build brighter futures for them and their families. Our collective efforts emphasize the importance of community engagement, innovation, and sustainability in creating environments where everyone can flourish. This initiative not only reflects our shared values but also showcases our commitment to building resilient communities through meaningful support for those who have served in the military.



Planting Seeds for the Future: Reviving Biodiversity in Midland County, Michigan

In Midland County, an impactful collaboration unfolded between DuPont, Chippewa Nature Center, and the Little Forks Conservancy, delivering positive change for the local environment. Made possible through DuPont's Clear into the Future™ program, this initiative aimed to enhance local ecosystems and strengthen community bonds. DuPont employees, alongside enthusiastic community volunteers, embarked on a journey that resulted in the planting of over 1,700 trees and shrubs between the two locations.

The project not only involved planting but also the crucial task of identifying and removing invasive species like autumn olive and buckthorn. This meticulous work was essential for reviving the local biodiversity, allowing native plants to flourish and reclaim their rightful place in the ecosystem.



Elan Lipschitz

Executive Director,

Little Forks Conservancy

We're grateful for DuPont's support through the Clear into the Future™ grant, which empowers us to enhance our nature preserves along the Tittabawassee River and build a more resilient future."



Styrofoam™ Donation Aids Earthquake Recovery Efforts in Japan

DuPont Styrofoam Corporation, a DuPont Joint Venture, was proud to collaborate with Panekyo to assist the earthquake recovery efforts in Nanao, Japan. A 7.2-magnitude earthquake hit Japan's western coast on January 1, 2024. The disaster led to dozens of casualties, destruction of buildings, and power loss in tens of thousands of homes. Recovery efforts were severely hampered by a lack of available shelter for clean-up volunteers, so a tent village was created in Nanao to allow volunteers to reside on-site. Four hundred and fifty boards of Styrofoam™ were donated and used as tent flooring to provide a safe and comfortable space for these volunteers remaining on site, supporting their efforts to accelerate clean-up in the wake of this tragic disaster.



2024 SHELTER SOLUTIONS COMMUNITY IMPACT

DuPont's workforce is fostering positive change, demonstrating how the company's values align with their commitment to making a meaningful impact across local and global communities.



359
employee volunteers



1,231

items donated and more than \$5,500 donated by employees



1,129
hours volunteered



\$\$45,000

contributed in cash donations to support non-profits in local communities across the globe



employee donation drives run in US and Canada



\$53,000

of donated products were provided to nonprofit organizations worldwide²

Partnership Empowers Families to Achieve Homeownership

In our partnership with Habitat for Humanity International (HFHI), we have contributed to HFHIs mission to bring people together to build homes, communities, and hope. In the last year, our partnership with HFHI has reached 51 Habitat affiliates across the globe, reinforcing our commitment to building thriving communities. Employee volunteer hours and product donations have become mainstays within this partnership.

For example, in 2024 volunteers from our Yerkes site worked with Habitat for Humanity of Buffalo to support Candace and her 8-year-old daughter, Sevyn, in their journey towards homeownership. DuPont volunteers played a vital role in this community project, dedicating their time and expertise to help build Candace's new home. Candace and Sevyn now have a safe and secure place to call home, ready to create lasting memories together.





LOOKING AHEAD

The Shelter Solutions team is proud of the sustainability and climate progress we've achieved since launching our sustainability goals in 2020. This decade continues to be a critical decade for our planet, and for the building and construction industry as a whole. As we look ahead, we'll continue to activate the sustainability that is in our DNA, harnessing our collective passion, expertise, and purpose that makes us proud to be a member of DuPont and the Shelter Solutions team.

In 2024 we achieved GHG reductions well beyond our 2030 goal, but we're not satisfied until our entire construction industry is performing at net zero whole life carbon. In the coming year we're continuing to drive our sustainability goals forward, working hard to innovate as if our future depends on it – because it does, now more than ever.

We hope you'll join us! If you're similarly inspired by the collective impact that we can have on sustainability in the built environment, reach out to your DuPont colleagues to discuss, and follow our continued progress here:

Shelter Solutions Employees Explain Why Sustainability Matters To Them







To lead by example so the next generation is empowered to continue sustainable practices and to keep passing on the knowledge, insights, and significant actions we have achieved.'

-Kayley Gordert

Because these

are getting old"

-Ryan Osterman

climate disasters





WHY DOES **SUSTAINABILIT** MATTER TO US?









infusing value-creating sustainability priorities into our lives, fostering thriving community.'

-Tim Lacev



























Making choices today that allow people, nature, and progress to grow together in harmony. For me, the greatest legacy isn't about wealth or innovation, it's about leaving behind a planet where future generations can live, breathe, and thrive.















-Scott Collick









It represents a promise to future generations. I hold close to my heart a quote by Nelson Henderson — "The true meaning of life is to plant trees under whose shade you do not expect to sit." It reminds me that my work today is part of a larger legacy of care, stewardship, and hope.

-Brittany Schalk

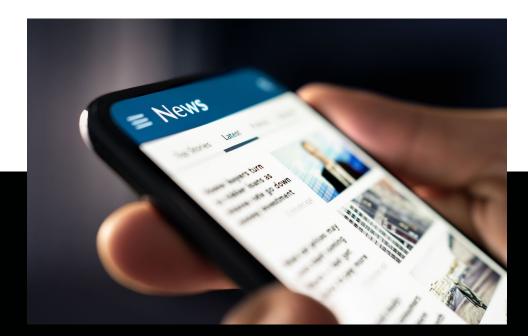




THOUGHT LEADERSHIP CENTRAL

At Thought Leadership Central, we strive to deliver expert insights, trailblazing ideas, and dynamic strategies that tackle the most complex challenges facing the industry today. Our platform serves as a hub for thought leaders and industry professionals from different sectors, all united by a passion for innovation and a drive for excellence. With a forward-thinking approach and an unwavering commitment to sustainability, Thought Leadership Central is dedicated to delivering content that inspires, informs, and empowers. Expect to find thought-provoking content that addresses current challenges within the built environment such as decarbonization, circularity, and green chemistry solutions application. Join us on this exciting journey towards innovation and thought leadership – let's shape the future, together.









DISCLAIMERS





Cautionary Statement about Forward Looking Statements

This communication contains "forward-looking statements" within the meaning of the federal securities laws, including Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. In this context, forward-looking statements often address expected future business and financial performance and financial condition, and often contain words such as "expect," "anticipate," "intend," "plan," "believe," "seek," "see," "will," "would," "target," "stabilization," "confident," "preliminary," "initial," "drive," "innovate" and similar expressions and variations or negatives of these words.

Forward-looking statements address matters that are, to varying degrees, uncertain and subject to risks, uncertainties, and assumptions, many of which that are beyond DuPont's control, that could cause actual results to differ materially from those expressed in any forward-looking statements. Forward-looking statements are not representations or warranties or guarantees of future results. All statements, other than statements of historical fact, are forward-looking statements, including statements regarding outlook, expectations and guidance, including with respect to the potential impact of tariffs and discussion of trade sensitivity and macroeconomic uncertainties. Forward-looking statements address matters that are, to varying degrees, uncertain and subject to risks, uncertainties, and assumptions, many of which that are beyond DuPont's control, that could cause actual results to differ materially from those expressed in any forward-looking statements.

Forward-looking statements include statements which relate to the purpose, ambitions, commitments, targets, plans, objectives, and results of DuPont's sustainability strategy, including its activities related to substances of concern. Forward-looking statements include statements related to the standards and measurement of progress against the company's sustainability goals, including metrics, data and other information, which are based on estimates and assumptions believed to be reasonable at the time. The actual conduct of the company's activities and results thereof, including the development, implementation, achievement or continuation of any goal, program, policy or initiative discussed or expected in connection with DuPont's sustainability strategy may differ materially from the statements made herein. The use of the word "material" for the purposes of statements regarding our sustainability strategy and goals should not be read as equating to any use of the word in the company's other disclosures or filings with the U.S. Securities and Exchange Commission.

On January 15, 2025, DuPont announced it is targeting November 1, 2025, for the completion of the intended separation of the Electronics business (the "Intended Electronics Separation"). The Intended Electronics Separation will not require a shareholder vote and is subject to satisfaction of customary conditions, including final approval by DuPont's Board of Directors, receipt of tax opinion from counsel, the completion and effectiveness of the Form 10 registration statement filed with the U.S. Securities and Exchange Commission, applicable regulatory approvals and satisfactory completion of financing.

Effective in the first quarter of 2025, in light of the Intended Electronics Separation, the Company realigned its management and reporting structure. This realignment resulted in a change in reportable segments in the first quarter of 2025 which changed the manner in which the Company reports financial results by segment, (the "2025 Segment Realignment"). As a result, commencing with the first quarter of 2025, the businesses to be separated as part of the Intended Electronics Separation are reported separately from the other businesses of DuPont. The Consolidated Financial Statements have been recast for all periods presented to reflect the new two segment reporting structure.

See DuPont's most recent annual report and subsequent current and periodic reports filed with the U.S. Securities and Exchange Commission for further description of risk factors that could impact the expectations or estimates implied by the Company's forward-looking statements, including (i) the ability to effect the Intended Electronics Separation, and meet expectations regarding the timing, completion, accounting and tax treatments, and benefits related to the Intended Electronics Separation and other portfolio changes; (ii) risks and costs related to indemnification of legacy liabilities; (iii) risks and uncertainties related to operational and supply chain impacts or disruptions, including ability to offset increased costs, obtain raw materials, and meet customer needs, and (iv) other risks to DuPont's business and operations. Unlisted factors may also present significant additional obstacles to the realization of forward-looking statements. Consequences of material differences in results as compared with those anticipated in the forward-looking statements could include, among other things, business or supply chain disruption, operational problems, financial loss, legal liability to third parties, loss of key customers, reputational harm and similar risks, any of which could have a material adverse effect on DuPont's consolidated financial condition, results of operations, credit rating or liquidity. You should not place undue reliance on forward-looking statements, which speak only as of the date they are made. DuPont assumes no obligation to publicly provide revisions or updates to any forward-looking statements whether as a result of new information, future developments or otherwise, should circumstances change, except as otherwise required by securities and other applicable laws.